

## Durham County Transit Plan Financial Metrics and Development of the Recommended Plan

March 2022











## **Development of the Recommended Transit Plan**

1 Analyze Outreach Results

Outreach Results and Technical Analysis used by Technical Team in Development of Financially Constrained Recommended Plan

Public Comments on Recommended Plan

4 Final Transit Plan Adoption

## **Development of the Recommended Transit Plan**

- Understanding the sensitivity of the financial model to changes and agreement on key assumptions of the Financial Model
- Understanding the impact of current increases in <u>bus operating costs</u> in the Financial Model

- Understanding the impact of future additional <u>administrative costs</u>
- Understanding the implications of the <u>cost-share for Commuter Rail</u> and confirmation of the cost to Durham in the recommended plan

# **Current Status of Durham Transit Plan Financial Policies and Modeling**

- Current Interlocal Implementation Agreement (ILA) does not specify a role for the County or MPO in financial management of the plan.
- There is no adopted policy for financial management.
- The Financial Model is developed and run by GoTriangle as the Tax District Administrator
- The Durham County Board of Commissioners, DCHC MPO Board, and GoTriangle Board approve the Financial Plan through their approval of the Durham Transit Plan every 4 years.
- The Staff Working Group recommends the annual work program. The annual work program is only approved by GoTriangle Board.

## **Underway - Transit Plan Governance Study**

- Durham and Orange Counties need new Interlocal Implementation Agreements and new policies and procedures to reflect the priorities of the new transit plans
- Core Principle: Increase Community Trust
- New ILA to be recommended with the final Transit Plan
- New policies to be recommended and adopted

- Recommendation:
  - Include a stronger role for the County in financial management of the plan
  - Develop and adopt a Financial Policy consistent with the new plan

## **Key Assumptions of the Financial Model**

Recommendations from Durham County (change):

- Sales Tax Revenue Growth Moody's Baseline forecast, average 4.5%+ growth.
  - Wake uses 4% growth.
- Debt Service Coverage 1.25
  - Net operating revenues to debt service (lowest coverage to achieve an A or higher rating).
- Reserves
  - Operating Reserve 3 months
  - Capital Reserve increase to 5% of the 10-Year CIP (\$16.2M)
    - Consistent with Wake County for Commuter Rail borrowing
  - Revenue Reserve increase to \$10M (\$10M)
    - Mitigate for potential recessions and lower sales tax revenue growth
- Total Change (\$26.2M)

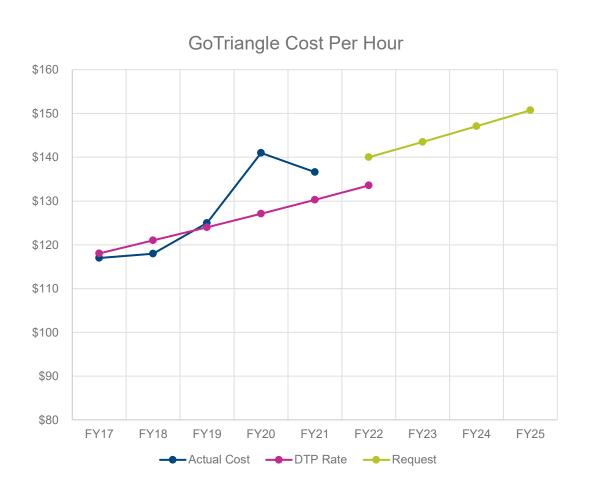
## **Key Assumptions of the Financial Model**

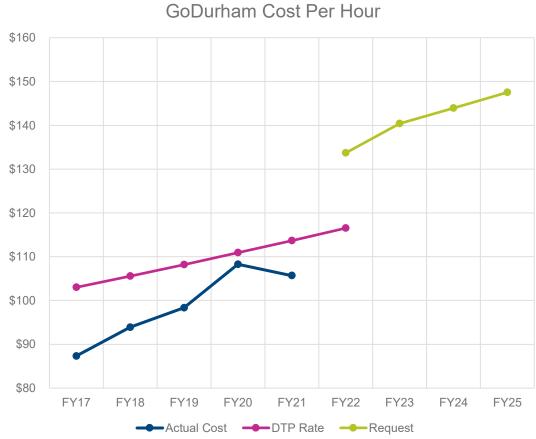
Recommendations from transit operators (change):

- Cost Escalation
  - Operating Projects 7.4-20.5% from budgeted FY22 to FY23, 2.5% onward
    - FY23 cost increase reflects the wage increase for bus drivers, fuel costs, etc.
  - Capital Projects 4%
- Total Change

(\$23M) for committed projects (at least \$50M) for future projects

## **Bus Operating Costs**





GoDurham operating costs are under review and subject to change

#### **Administrative Costs**

FY22 Approved Work Program	GoTriangle	DCHC MPO	Durham County	City of Durham
Tax District Administration	\$415,800			
Transit Plan Administration	\$1,130,500	\$58,200	\$205,900	
Project Implementation	\$477,000			
Total	\$2,023,300	\$58,200	\$205,900	\$0

#### FY23 Requests

- City of Durham 3 positions for Project Implementation
- GoTriangle 0.25 positions for Tax District Administration
- Durham County TBD based on Governance Study
- DCHC MPO No new positions or costs anticipated
- Placeholder: Continuation of existing administrative costs + 4.5 additional positions

#### **Commuter Rail Cost-Share**

Project Capital Cost \$1.95B

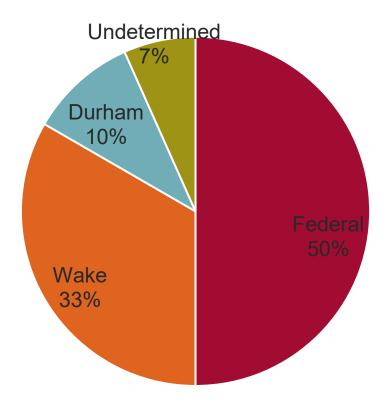
Annual Operating Cost \$41M starting mid-2030

Increasing Durham County's cost-share from 20 to 33% of the non-federal share would result in an increase from \$387.8M to \$649M, and a cut to ~50% of the new services and projects in the Durham Transit Plan.

#### Recommendation:

- Durham Transit Plan remain at \$387.8M (20% of the non-federal share)
- Do not support Wake upfront advance scenarios

Current Adopted Transit Plans



## **Development of the Recommended Plan**

- Release in spring, engagement in summer, and approval in fall.
- Desire coordination with engagement and decision-making on Commuter Rail.

## FY 2023 Work Program & Transit Plan Amendment

- "All respondents support getting more improvements more quickly."
- Focus expected to be on bus operations improvements subject to current capacity to expand bus service.
- Likely will require an amendment to the current Transit Plan.

## **Schedule**

	Durham Transit Plan	Commuter Rail Study	FY23 Work Program & DTP Amendment
March	Financial Metrics Update to Boards	Downtown Durham Update & Engagement	Staff Develop Draft Work Program & DTP Amendment
April		Engagement	Release Draft Work Program & DTP Amendment for public comment
May	Release Recommended Plan		Update & Approval of DTP Amendment by BoCC and MPO, Finalization of Work Program
June	Engagement		Approval of Work Program & DTP Amendment by GoTriangle
July	Engagement		
August	Approval of Final Plan	Resolutions of Support Cost-Share Agreement	